

City of Midland, Michigan

Principal Employers Year Ended June 30, 2008

Taxpayer	(2)	Percentage of Total	1999	Percentage of Total	1999
	2008 Employees		Employees		Rank
1 Dow Chemical Company	5,800	28.56	(1)	(1)	(1)
2 MidMichigan Medical Center	3,200	15.76	(1)	(1)	(1)
3 Midland Public Schools	1,700	8.37	(1)	(1)	(1)
4 Dow Corning Corporation	1,350	6.65	(1)	(1)	(1)
5 Meijer	600	2.95	(1)	(1)	(1)
6 City of Midland	490	2.41	(1)	(1)	(1)
7 Quebecor Printing/Pendell Inc	490	2.41	(1)	(1)	(1)
8 Chemical Bank & Trust Company	420	2.07	(1)	(1)	(1)
9 County of Midland	330	1.63	(1)	(1)	(1)
10 IBM	300	1.48	(1)	(1)	(1)

(1) Information not available

(2) Source: Midland Tomorrow, March 2007